**On the cover**

The Little Rock Port Authority and the Bill and Hillary Clinton National Airport are new members of Metroplan, as represented on the cover by the photos of shipping crates and an airplane. The other photos illustrate Metroplan’s advocacy of multi-modal transportation: bicycling, walking, and transit, as well as automobiles.

*(Shipping crates photo courtesy of The Little Rock Port. Airplane photo: istockphoto.com)*

Prepared by: Jonathan Lupton: writing and editing  
Daniel Holland: writing and editing  
Lynn Bell: graphics and layout  
All photos are by Metroplan staff except where noted.

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This notice is available from the ADA/504/Title VI Coordinator in large print, on audiotape and in Braille.
Executive Director's Letter

Dear Reader,

For Metroplan, if 2017 was a harvest year reaping what had been sown in the previous years to decades, then 2018 was the retooling year equivalent of a regional winter. With that retooling, 2019 looks to become the planting year for the transportation harvest of years to come.

In 2018, Metroplan retooled itself both at the Board of Directors level and at the public input committee level. The Board of Directors was expanded to include Bryan Day of the Little Rock Port and Ronald Mathieu of the Clinton National Airport. These two organizations are important voices on regional transportation issues. Metroplan also made two major modifications to board level committees. First, the Executive Committee, expanded to include most major jurisdictions, will function as a directorate and think tank for board and staff efforts. Secondly, a Small Cities Council was created to focus on issues facing jurisdictions under 10,000 people. Considering that the small cities in Metroplan grew over 600% since 1970, it makes sense to focus on those quickly-developing places.

Metroplan also revamped its citizen-based public input committees. The committees were expanded and repopulated to include a broader emphasis on the economy, age diversity, geographical representation, and other transportation and governmental interests. The new appointees were divided into three committees: Livable Communities, Economic Vitality, and Transportation Systems. While focused separately, the committees are charged to consider all of Federal Highway transportation planning factors. Together the committees are tasked with the development of a new Long Range Metropolitan Transportation Plan over the next three to four years.

One final change happened in 2018 that will have ramifications long into the future. Twelve new mayors were elected to office in November across the four-county region. The “Class of 2018” represents the largest transition of board members since Metroplan eliminated the non-governmental participation. Interestingly, the new members come mostly from the larger jurisdictions, including Little Rock. At 35 years old, Little Rock’s new Mayor Scott is in the vanguard of another generation of young leaders. While bracing in its broad sweep, certainly, the new board members will provide new perspectives and will emphasize new opportunities for the region.

The region continues to learn and adapt. Time itself, in addition to circumstances and lessons learned, brings new perspectives and alters opinions. As Central Arkansas continues to emerge from its origins as the Twin Cities into a larger, more complete metropolitan region, no doubt its history and its present will guide its efforts. While the wax of the past is certainly scraped for the stylus of the future, we hope the past and the future, lesson and opportunity, will see its best efforts influence a greater tomorrow.

Tab Townsell
During 2018, the Metroplan Board made several changes to its organizational structure. The organization retains all of its traditional roles: long-range regional planning, with an emphasis on transportation, inter-governmental cooperation, and providing a pool of technical expertise and data for its members. Most of the changes occurred “under the hood,” i.e. the way the organization works stays the same, but the means by which it gets there changed a little. Here is a brief summary of the new organization:

The role of the Executive Committee will increase. The Executive Committee will meet on a bi-monthly basis, guiding day-to-day decisions, while still running its operations past the full board every two months.

The President of the Metroplan Board will now serve two years, in place of one-year terms previously.

A Small Cities Council will operate under the direction of the Metroplan Board, serving the needs and concerns of the region’s smaller cities—those communities under 10,000 population. This will help Metroplan to more directly recognize and address the needs of its smaller cities, which together account for about 50,000 people, or seven percent of regional population.

Metroplan’s long-range planning function is now being handled by three committees, in place of the two (Technical Coordinating Committee, TAC, and Regional Planning Advisory Council, RPAC) it relied on in the past. By focusing on Economic Vitality, Transportation Systems and Livable Communities, these groups will aim to provide the vital link of input and communication between the public at large and the Metroplan Board.

New committee structure

The three committees will each have 25 members composed of transportation and planning staff members from member jurisdictions, representatives from various state agencies and transportation interests, organizational representatives with a broad jurisdiction to speak for interest groups or sections of the regional demographic, and general citizens.

Committee chairs and vice chairs will have the authority to directly address the Executive Committee and the board.

Regional Advisory Committees

<table>
<thead>
<tr>
<th>Economic Vitality</th>
<th>is concerned with matters of industry, commerce, workforce and regional-scale economic growth.</th>
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</thead>
<tbody>
<tr>
<td>Transportation Systems</td>
<td>encompasses issues of safety, efficiency, technology, and design along with their interactions with the natural and physical built environment.</td>
</tr>
<tr>
<td>Livable Communities</td>
<td>deals with regional development, transit readiness and livability, as implemented throughout Central Arkansas’ small communities and neighborhoods.</td>
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</tbody>
</table>
For visitors, Clinton National Airport in Little Rock—or LIT—is their first taste of Arkansas. For locals, it’s where we set foot, glad to be home, from our journeys. It’s easy to take for granted, but Clinton National Airport is one of the few airports in the USA that’s entirely debt-free, and runs on revenues of $34 million a year. In 2018, Clinton National Airport saw an uptick in enplanements, rising 7% from the previous year to 1.06 million.

The airport operates mainly to serve transportation needs for its travelers and for air freight, but it also operates to make an economic impact on the Little Rock region. By bringing Clinton National Airport into its organization, Metroplan will help improve the coordination of regional transportation planning.

Little Rock Port Authority Joins Metroplan

And you thought Little Rock was landlocked. The Little Rock Port operates a river dock and slackwater harbor that allows economical barge freight transportation to sites throughout the interior U.S.A. along both sides of the mighty Mississippi. The harbor is just one tier of the port’s freight transportation portfolio, augmented by top-notch freeway access and extensive railroad infrastructure and connections. The Port’s exceptional infrastructure base has boosted local manufacturing competitiveness, and helps explain how the Little Rock region grew its manufacturing GDP as a share of the regional economy in the years 2010–2017. The Port Authority’s vital role in regional economics and transportation gives it a stake in long-range planning, making it a natural fit for Metroplan.
In a free-ranging discussion, panelists Lanny Fite, Joyce Elliott, Rex Nelson and Bryan Day shared candid views on several topics and touched upon controversial issues, but shared themes of dialogue and optimism.

Board Retreat in Hot Springs Village

To catch your breath and really think about things, it’s good to get away. From April 15–17, the Metroplan Board held a retreat in Hot Springs Village as it pondered its organizational future. The retreat began Sunday evening, April 15, with a four-person discussion panel, composed of:

- State Senator Joyce Elliott
- State Representative Lanny Fite
- Reporter and columnist Rex Nelson
- Little Rock Port Executive Director Bryan Day

Each panelist gave his or her view of the Central Arkansas region, its challenges and opportunities, ranging from racial relations to economic development. The panel fielded plenty of questions from board members, in a discussion that moved beyond bromides to broach uncomfortable but relevant topics. It was a useful preamble to two days of free-ranging visioning about Metroplan and its future role.
On Monday morning, April 16, former Executive Director Jim McKenzie presented the White Paper. A product of much research during 2017 and early 2018, the paper summarized Metroplan’s role, the role of comparable organizations in other regions, and provided a SWOT analysis (Strengths, Weaknesses, Opportunities, and Threats) of the organization’s past, present and future.

On Monday, April 16, Governor Asa Hutchinson gave his view of the state’s economic development efforts and its relationships with metro areas. On Tuesday, April 17, staff provided background on technical topics including changing development patterns and a long-range look at past and future demographic and economic trends.

The board discussed issues and gave its thoughts to a subcommittee to thrash out as reorganization plans took shape. No final decisions were made, but the retreat provided the background which helped the Metroplan Board to formulate its reorganization proposals.
Metroplan receives a suballocation of federal transportation funds for projects throughout Central Arkansas. The following projects were either started or completed in 2018:

**Surface Transportation Program**

**Alcoa Road**

Metroplan funded the reconstruction of Alcoa Road south of I-30 from two lanes to four. The project also includes a side pedestrian/bicycle path and roundabouts at several intersections. The project was a multi-jurisdictional project that involved the City of Benton, City of Bryant, Saline County, and Metroplan with cost exceeding $20 million. A ribbon cutting on the project was held in December 2018.

**Jump Start—Reynolds Road**

Metroplan’s Jump Start Program encourages high quality place-making redevelopment in selected localities. Five years after community locations were selected through a competitive application process, Jump Start is beginning to show results. During 2018, Reynolds Road was rebuilt through the Heart of Bryant Area with a focus on multimodal options and aesthetics. A shared use path on the railroad overpass connects neighborhoods on either side. The road redesign aims to redevelop a more walkable downtown with a tangible sense of place. The City of Bryant is also developing innovative pattern zoning codes to reduce regulatory barriers to redevelopment.

**Regional Railgrade Separations—Geyer Springs**

Construction of an overpass of the Union Pacific Railroad on Geyer Springs Road in Little Rock began in 2018. The groundbreaking was held in September, and significant progress could be seen by the end of the year. Two additional railroad overpasses on JP Wright Loop in Jacksonville and Hwy 89 in Mayflower should begin in 2020.

**Maumelle 3rd Interchange**

The City of Maumelle has long desired an additional interchange to serve the community of almost 19,000. This became closer to reality when the voters of Maumelle approved a bond issue for its construction. Due to an influx of additional federal funds at the end of 2018, Metroplan was able to contribute $1 million to this project.
Transportation Alternatives Program (TAP)

Roosevelt Sidewalks

TAP funds were used to construct a sidewalk near Our House along Roosevelt Road, which will enable residents to safely walk to the bus stop to travel to jobs or school.

Old River Bridge

The historic Old River Bridge over the Saline River in Benton is being rehabilitated into a pedestrian/bicycle bridge that will be a central piece of the Southwest Trail. The Bridge was lifted, removed, and disassembled during 2018. The 2018 TAP funds will fund Phase III of the project.

Dave Ward Drive Overpass

Connecting residents and students south of Dave Ward Drive to the University of Central Arkansas campus is a priority for the City of Conway. Funded with TAP funds from Metroplan and ArDOT as well a considerable match from the city, a pedestrian overpass is being constructed along Tucker Creek Trail.

Levy Trail

Converting an old railroad bed to a pedestrian/bicycle trail, the Levy Trail was extended north to 56th Street.

Cabot Westside Elementary School

The TAP program is used to fund the Safe Routes to Schools program that adds pedestrian and bicycle connections from neighborhoods to schools.

SW Trail Update

In 2018, Garland, Pulaski and Saline Counties jointly applied for and were awarded a Federal Lands Access Program grant (FLAP) for design of the Southwest Trail. The trail will span the three counties and connect Little Rock Central High Historic Site with Hot Springs National Park. The TAP award will help complete the funding needed to fully plan the project.

Metroplan-approved TAP funding for 2018–2019

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Project</th>
<th>2018 Metroplan TAP Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pulaski County</td>
<td>Southwest Trail Design</td>
<td>$260,000</td>
</tr>
<tr>
<td>Saline County</td>
<td>Southwest Trail Design</td>
<td>$260,000</td>
</tr>
<tr>
<td>Saline County</td>
<td>Old River Bridge</td>
<td>$80,000</td>
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<tr>
<td>North Little Rock</td>
<td>Pike Avenue Pedestrian/Streets Improvements</td>
<td>$260,000</td>
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<td>Little Rock</td>
<td>AR River Trail to Kavanaugh Connection, Allsopp</td>
<td>$160,000</td>
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<tr>
<td>Lonoke</td>
<td>Lonoke School Sidewalk Project</td>
<td>$200,000</td>
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<tr>
<td>Conway/Faulkner County</td>
<td>Stone Dam Creek Trail</td>
<td>$100,000</td>
</tr>
<tr>
<td>Shannon Hills</td>
<td>East-West Linkage, Davis Elementary</td>
<td>$50,000</td>
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<tr>
<td>Maumelle</td>
<td>Edgewood Sidewalk Improvement Phase 2</td>
<td>$50,000</td>
</tr>
<tr>
<td>Bryant</td>
<td>Bryant Parkway Multi-Use Path</td>
<td>$50,000</td>
</tr>
<tr>
<td>Cabot</td>
<td>SRTS - Central Elementary</td>
<td>$50,000</td>
</tr>
<tr>
<td>Little Rock</td>
<td>Complete Streets Plan</td>
<td>$50,000</td>
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<tr>
<td>Little Rock Port</td>
<td>Little Rock Transit Hub</td>
<td>$50,000</td>
</tr>
<tr>
<td>Sherwood</td>
<td>Fairway Park Trail</td>
<td>$32,000</td>
</tr>
</tbody>
</table>

On April 11, 2018, Judge Jeff Arey (left) and Judge Barry Hyde announced Garver as the engineer for the Southwest Trail project. Garver’s Wallace Smith (right), is project manager.
In December 2018, the Metroplan Board formally adopted *Central Arkansas 2050: Sustaining Our Future*. This revision and update to the *Imagine Central Arkansas* (ICA) Plan, adopted in 2014, extends the planning horizon by ten years to 2050. Foundations for the update were laid during a vision progress report at the April Metroplan Board Retreat.

During 2018, staff met with the RPAC and TCC, while also convening an ad hoc Bike-Pedestrian Committee. Rock Region Metro and the Arkansas Department of Transportation worked closely with staff on transportation elements. The document was advertised on social media, soliciting input from the general public. Staff compiled feedback, and crafted the finalized report at year’s end.

The effort was a minor update: the vision, goals, growth scenarios, and other assumptions remained untouched. Still, there were several changes:

- New regional bike routes as recommended by the Bike-Pedestrian Committee, with additional discussion of bicycle and pedestrian planning.
- An expanded emerging trends section, discussing autonomous vehicles and other recent transportation advances, like bike share and ride-hailing services.
- A reorganized Chapter 7 that is frank about available revenue versus funding needs.
- An updated project list, projected revenue and expenditures, and other financial considerations.
- As required by MAP-21, new National Performance Measures were added.
- The new plan reflects ambitious trail planning made possible under Metroplan guidance.
- New projections take account of a slowdown in regional population and economic growth that became apparent by mid-decade. The plan projects 914,000 residents in the year 2050.

The Bike-Pedestrian Committee integrates public input and local expertise to help the Metroplan Board guide network development.
Not all of Metroplan projects receive the public interest that others do. These projects are often done by staff and tend to be highly technical. Following are several of these projects for 2018.

Hwy 89 Study

Metroplan and ArDOT partnered on a study of the Hwy 89 corridor connecting Hwy 67 (in Cabot) with I-40 (in Conway). Public meetings in Mayflower, North Pulaski County, and Cabot presented the preliminary results of this study. The study itself identified priorities for improvements within the corridor that will be considered for future project funding. The highest priorities include Hwy 89 in Cabot and improving the connection from I-40 to Hwy 107 and the Little Rock Air Base. The study is scheduled for adoption by the Arkansas Highway Commission in 2019.

Technical Assistance

Metroplan provides planning assistance to member jurisdictions in support of its planning efforts and for implementation of the region’s Long-Range Plan. This includes the review of development plans, revisions to land use and zoning plans, mapping, and providing information grants and business recruitment.

2019-2022 Transportation Improvement Program

Metroplan worked with the Arkansas Department of Transportation and Rock Region METRO to adopt a new Transportation Improvement Program (TIP). This 2019-2022 TIP includes all federally funded and regionally significant transportation projects.

New Metroplan Travel Demand Model

Planning for future transportation facilities relies heavily on the ability to accurately forecast the use of these facilities. Metroplan and other MPOs use travel demand models to gauge the impact of land development and transportation facilities improvements on the forecast. During 2018, Metroplan worked with a consultant to complete a major upgrade to Metroplan’s model and to develop a 2050 model. This was the first major upgrade in 15 years.
Long-time members of Metroplan’s staff and board have fond memories of Mayor Lorraine Smith of Wrightsville, who passed away on September 27, 2018 at age 97. Mayor Smith had served Wrightsville as Mayor for 22 years, to 2009. In her previous career Ms. Smith taught in the Pulaski County School District for 45 years. During her tenure as mayor, Wrightsville made progress with service improvements and housing development. In a moment of candor, the eighty-plus-year-old Smith told a Metroplan staffer: “I want to retire, but they keep asking me to run again.” And she did. During the extraordinary heat wave of August, 2000, Mayor Smith drove through Wrightsville picking up residents who lacked air-conditioning, taking them to cooler locations in City Hall and her own home. With only a small staff in City Hall, Mayor Smith put Metroplan staff to work many times with requests for assistance, and did so with gratitude and generosity of spirit that made hard work seem light. On October 31, 2019, the Metroplan Board honored Mayor Smith for her service as one of its favorite and longest-serving members.

Jack Evans Award Goes to Charles Cummings

Charles Cummings, a transportation company executive who lives in Cabot, was this year’s recipient of the Jack Evans Regional Leadership Award. Charles was presented the award for his service to Metroplan and transportation planning in Central Arkansas as a long standing member of Metroplan’s citizen advisory councils (Transportation Advisory Council and Regional Advisory Council). Charles has been a strong advocate for public involvement and an effective leader on the two committees, serving as a critical connection between the board, staff, public, and committee members.

"Serving my community and the region has been a privilege for me," Charles said while accepting his award. "We have accomplished a lot." The Jack Evans Award goes to a person, people, or an institution that "meets the criteria of outstanding public service advancing sound planning and intergovernmental cooperation in Central Arkansas. Charles will assist Metroplan through its transition to the new committee structure serving on one of the new committees.
Acknowledgement of Board Members

At the December 19 board meeting, Metroplan showed appreciation for a number of members leaving the Board after years of excellent service to the region and its individual jurisdictions.

Art Brooke, City of Ward 1999–2018
Bill Cypert, City of Cabot 2011–2018
Jill Dabbs, City of Bryant 2011–2018
James Firestone, City of Vilonia 2008–2018
Gary Fletcher, City of Jacksonville 2009–2018
Janie Lyman, City of Haskell 2015–2018

David Mattingly, City of Benton 2011–2018
Wayne McGee, City of Lonoke 2011–2018
McKinzie “Mack” Riley, City of Wrightsville 2009–2018
William Craig “Bill” Russell, City of Bauxite 2015–2018
Mark Stodola, City of Little Rock 2007–2018
Mike Watson, City of Maumelle 2007–2018

Left to right: Mayor Bill Cypert, Mayor Art Brooke, Mayor Jill Dabbs, Mayor Gary Fletcher, Mayor McKinzie Riley, Mayor Mike Watson, Mayor Mark Stodola.
Rock Region METRO Looks Forward

The Metroplan Board of Directors October meeting was hosted by Rock Region METRO at its headquarters in North Little Rock. The board was afforded the opportunity to learn about this vital transportation provider that carries 2.5 million passengers a year to jobs, medical care, education opportunities, and social opportunities within Central Arkansas. Rock Region staff members discussed safety and logistics, gave an overview of the Board of Directors, and presented a short history of the organization.

During the meeting, Rock Region METRO new Executive Director, Charles Frazier, outlined the Six Strategic Imperatives to guide the organization going forward:

- Engage in community coalition-building for public transportation advocacy
- Maintain Federal, State, and Local compliance
- Initiate studies intended to capitalize on high-profile assets
- Improve customer experience
- Invest in employee development and wellness
- Implement recommendations from prior studies

After the meeting, Metroplan board members rode a Rock Region bus to sample the agency’s services, which include on-board wi-fi and the METROtrack mobile app, which offers real-time arrival predictions.

Rock Region METRO’s mission is to provide safe, reliable, convenient and cost-effective transit service with a skilled team of employees dedicated to our customers’ needs and committed to excellence.
In February, Metroplan hosted members of the Think Big Little Rock leadership team (Chris East, Amanda Richardson and Antwan Phillips), who gave the board a summary of its report. The group, which hosts a diverse group of young professionals on its leadership team, proposes ambitious changes. Think Big Little Rock actively promotes multi-modal transportation and renewable energy, increased access to pre-K education, business-education partnerships, community engagement to prevent crime, efforts to embrace diversity in workplaces and the community, and innovative economic and cultural development efforts. The group has developed six study areas, with a designated task force for each, to identify problems and develop solutions:

- Transportation and Environment
- Public Education
- Public Safety and Governance
- Diversity and Inclusion
- Arts and Culture

Metroplan hosted Think Big Little Rock as part of its effort to promote principles that are consistent with its Central Arkansas 2050 vision.

Small Scale Development Workshop

At some point you may have looked at an attractive but dilapidated old building, or a tract of land with potential, and thought "somebody should do something with that." The answer is yes, and the developer can be you, insists Matthew Petty of the Incremental Development Alliance. Metroplan partnered with the Community Development Institute at the University of Central Arkansas to host Mr. Petty for a hands-on class in small-scale development on May 31, 2018. Metroplan endorsed the Small Development Workshop, and partnered with the Community Development Institute at UCA-Conway to help promote it. The event was a success, attracting over 100 attendees.

The course demonstrated why and how small-scale development can work. The development business offers opportunities to make money while rebuilding communities one step at a time. A big opportunity is in so-called "missing middle" housing, often duplex, triplex and four-plex units. Zoning and regulatory barriers are a challenge, but small-scale developments face less controversy and fewer obstacles than their larger cousins. Financing is another challenge, but a developer’s need for money is matched by banks’ need to lend. Scrappy and entrepreneurial small-scale redevelopments often fit better within community fabric than larger projects. And small beginnings can lead to regional transformations.
Metroplan 2017 Revenue and Expenditures

Revenue

- Total Revenue: $2,936,741.00
- Planning Grants: $1,009,635.00 (34%)
- Technical Studies: $605,677.00 (21%)
- State: $411,367.00 (13%)
- Earned Income: $22,500.00 (1%)
- Local Revenues - Dues: $887,562.00 (30%)

Expenses

- Total Expenses: $2,814,962.00
- Salary/Fringe: $1,262,044.00 (45%)
- Consultant: $1,206,216.00 (43%)
- Other: $346,702.00 (12%)

Financial Summary:

- Total Revenue: $2,936,741.00
- Total Expenses: $2,814,962.00
- Revenue over Expenses: $121,779.00
# 2018 Metroplan Board of Directors

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>City/County</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRESIDENT</td>
<td>Mayor Jill Dabbs</td>
<td>City of Bryant</td>
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<tr>
<td>SECRETARY</td>
<td>Judge Jim Baker</td>
<td>Faulkner County</td>
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<tr>
<td>VICE PRESIDENT</td>
<td>Mayor Joe Smith</td>
<td>City of North Little Rock</td>
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<td>TREASURER</td>
<td>Judge Doug Erwin</td>
<td>Lonoke County</td>
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<td></td>
<td>Mayor Gary Fletcher</td>
<td>City of Jacksonville</td>
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<td>Mayor Mark Stodola</td>
<td>City of Little Rock</td>
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<td>Mayor Wayne McGee</td>
<td>City of Lonoke</td>
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<td>Mayor Mike Watson</td>
<td>City of Maumelle</td>
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<td>Mayor Randy Holland</td>
<td>City of Mayflower</td>
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<td>Mayor Jonathon Hawkins</td>
<td>City of Mount Vernon</td>
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<td>Mayor Mike Kemp</td>
<td>City of Shannon Hills</td>
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<td>Mayor Joe Wise</td>
<td>City of Sheridan</td>
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<td>Mayor Virginia Young</td>
<td>City of Sherwood</td>
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<td>Mayor Michael Nash</td>
<td>City of Traskwood</td>
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<td></td>
<td>Mayor Art Brooke</td>
<td>City of Ward</td>
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<td>Mayor Terry Don Robinson</td>
<td>City of Wooster</td>
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<td>Mayor McKinzie L. Riley</td>
<td>City of Wrightsville</td>
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<td>Mayor James Firestone</td>
<td>City of Vilonia</td>
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<td></td>
<td>Judge Randy Pruitt</td>
<td>Grant County</td>
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<td></td>
<td>Judge Barry Hyde</td>
<td>Pulaski County</td>
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<td></td>
<td>Judge Jeff Arey</td>
<td>Saline County</td>
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<td></td>
<td>Ms. Jessie Jones</td>
<td>Arkansas Department of Transportation</td>
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<tr>
<td></td>
<td>Charles Frazier</td>
<td>Rock Region METRO</td>
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<td></td>
<td>Mr. Bryan Day</td>
<td>Little Rock Port Authority</td>
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<td></td>
<td>Mr. Ron Mathieu</td>
<td>Bill and Hillary Clinton</td>
</tr>
<tr>
<td></td>
<td></td>
<td>National Airport</td>
</tr>
</tbody>
</table>

Mayor Paul Mitchell  
City of Alexander

Mayor Bernadette Chamberlain  
City of Austin

Mayor Bill Russell  
City of Bauxite

Mayor David Mattingly  
City of Benton

Mayor Bill Cypert  
City of Cabot

Mayor David Graf  
City of Cammack Village

Mayor Bart Castleberry  
City of Conway

Mayor Sammy Hartwick  
City of Greenbrier

Mayor Sam Higdon  
City of Guy

Mayor Janie Lyman  
City of Haskell

Mr. Keith Keck  
Hot Springs Village
2018 Metroplan Staff

Tab Townsell
Executive Director

Casey Covington, PE, AICP
Deputy Director
Transportation Engineer
CARTS Study Director

Cindy Segebarth
Administrator

Lynn Bell
Graphics Specialist/
Trails Coordinator

Hans Haustein
GIS Analyst/Planner

Daniel Holland
Comprehensive Planner II/
Jump Start Project Manager

Jonathan Lupton, AICP
Senior Planner for Publications

Susan Markman, AICP, CGF
Senior Planner for Policy/
Title VI Coordinator

Jeff Runder, AICP
Senior Planner for Technical Analysis

Allen Skaggs
Planning Technician

La’Kesha Stewart
Public Outreach Planner

Iris Woods
Receptionist

Metroplan Staff Milestones

Susan Markman, AICP
Senior Planner for Policy/
Title VI Coordinator
Certified Group Facilitator (CGF)

La’Kesha Stewart
Public Outreach Planner
Masters in Planning

Daniel Holland
Comprehensive Planner II/
Jump Start Project Manager
Masters in Community and Economic Development